

Summer School Lisbon Syllabus

Subject:

INNOVATIVE BUSINESS MODELLING

Lecturers:

Prof. Renato Pereira

Professor of General Management at Iscte Business School

His academic and research interests include Entrepreneurship, Innovation, and International Business

Course Structure:

Course Title: INNOVATIVE BUSINESS MODELLING

Department: Management

Target: Bachelor and Master students

Pre-requisites: None

Objectives:

Provide students with theoretical-practical tools required to understand, design, use and redefine business models of innovative business ventures.

Therefore, this programme learning goals are:

- 1. Acquire the key theoretical knowledge and the key practical tools related to innovative business models,
- 2. Design and present business models in a professional way
- 3. Differentiate the several business model patterns and understand their context of application
- 4. Identifying opportunities for innovative business modelling offered by emergent technologies
- 5. Understand the basic criteria of financial valuation of an innovation

Programme:

- 1. Identifying Business Opportunities
- 2. Designing Tools for Innovative Business Models
- 3. Using Business Modelling to Create Strategic Change
- 4. Emerging Technologies and Innovative Business Models
- 5. Fundamentals of financial valuation of an innovation

Assessment:

Continuous Assessment (Minimum assiduity of 2/3 of the classes):

Group presentation – 50%

Individual written test - 25%

Class participation – 25%

Teaching Method:

Understanding the concept and learn how to correctly use business modelling techniques is a complex process. A structured approach to present this, combined with in-depth practical application, can be invaluable to assist students to learn and benefit from classes

Reading:

Afuah, A. 2014. Business Model Innovation: Concepts, Analysis, and Cases. Routledge.



References:

Kaplan, S. 2012. The Business Model Innovation Factory: How to Stay Relevant When The World is Changing. Willey and Sons, Inc.

Osterwalder, A. Pigneur, Y. 2010. Business Model Generation: A Handbook for visionaries, Game Changers, and Challengers. Willey and Sons, Inc.